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Finlay Carson  
Convener of Rural Affairs and Islands Committee  
Scottish Parliament  
Edinburgh  
EH99 1SP

22 July 2024

Dear Finlay,

### **Pre-Budget Scrutiny 2025-26**

Thank you for your letter of 27 June 2024, setting out the RAI Committee's key areas of interest for the forthcoming pre-budget scrutiny.

In your letter you requested further information on Marine Directorate's budget which has been provided, wherever possible in the attached annex.

Yours sincerely,



**MAIRI GOUGEON**

## Marine Directorate - Further information

- Organisational charts relating to both before and after the restructuring of Marine Scotland into the current Marine Directorate structure.

### Current structure:

- The annexed slide sets out the current organisational structure and portfolio breakdown.



Marine Directorate  
- Organogram - July

### Previous structure:

- The organisation structure **immediately prior** to the move to the portfolio working model is set out in the annex.



Marine Scotland  
Organogram 2022 -

- Annual resource and capital budget allocations for Marine Scotland divisions (e.g. Science, Policy & Planning, Performance Aquaculture and Recreational Fisheries, Fisheries, Compliance, Aquaculture, Offshore Wind) within Marine Scotland from 2009-2023.

The first table shown overleaf sets out the Marine and Fisheries budgets from 2009 up to 2023, the Marine Scotland divisional breakdown is then shown in the second table.

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Marine and Fisheries	2009-10 Budget £m	2010-11 Budget £m	2011-12 Budget £m	2012-13 Budget £m	2013-14 Budget £m	2014-15 Budget £m	2015-16 Budget £m	2016-17 Budget £m	2017-18 Budget £m	2018-19 Budget £m	2019-20 Budget £m	2020-21 Budget £m	2021-22 Budget £m	2022-23 Budget £m
Marine Scotland	75.5	65.3	55.9	54.3	49	49.1	47.9	45.8	49.5	52.1	51.2	51.7	68.4	72.2
EU Fisheries Grants	9.8	11.1	11	10	10	15.2	15.2	15.2	14.2	14.1	14.1	14.1	14.1	14.1
Marine Fund Scotland													14.5	14.5
Fisheries Harbour Grants	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4	1	1	1	1
EU Income	-6	-7.2	-6	-5.5	-5.5	-8.2	-8.2	-8.2	-8.2	-8.6	-9.2	-9.2	-9.2	-9.2
<b>Total</b>	<b>79.7</b>	<b>69.6</b>	<b>61.3</b>	<b>59.2</b>	<b>53.9</b>	<b>56.5</b>	<b>55.3</b>	<b>53.2</b>	<b>55.9</b>	<b>58</b>	<b>57.1</b>	<b>57.6</b>	<b>88.8</b>	<b>92.6</b>
<i>of which:</i>														
Fiscal Resource	52.5	52.3	51.4	49.3	44.5	43.3		41.5	48	46.7	46.9	58.8	70.8	74
Non-cash	9.2	10.1	6.3	6.3	5.7	5.7	5.6	5.5	5.5	4.7	4.8	5.2	5.5	5.1
Capital	18	7.2	3.6	3.6	3.7	7.5	6.2	6.2	5.2	6.6	5.4	7.4	12.1	13.5
AME	-	-	-	-										

\* For comparative purposes Corporate Running Cost (CRC) budgets have been removed from Marine Scotland budgets.

	2009-10 Budget £m	2010-11 Budget £m	2011-12 Budget £m	2012-13 Budget £m	2013-14 Budget £m	2014-15 Budget £m	2015-16 Budget £m	2016-17 Budget £m	2017-18 Budget £m	2018-19 Budget £m	2019-20 Budget £m	2020-21 Budget £m	2021-22 Budget £m	2022-23 Budget £m
<b>Marine Scotland (Divisional Breakdown)</b>														
Science	12.1	13.6	12.8	12.8	13.1	13.2	12.9	12.3	15.1	14.4	12.9	11.5	15.1	15.6
Compliance	20.5	19.8	18.8	19.5	19.9	19.2	19.8	18.9	18.9	19.1	20.4	21.6	24.1	26.2
Aquaculture, Freshwater and Fisheries (inc Performance from 2011-12)	3.2	3.3	8	7.2	2.5	2.4	2.4	2.1	2.5	2.6	2	1.4	2.7	3
Sea Fisheries	3.4	2.8	3.2	2.1	2.2	2.1	2	1.9	2.1	1.7	1.8	2	2.1	2.3
Marine Planning	3.1	5.5	5.4	5	4.1	4.2	4.2	4.1	4.4	3.9	5.5	4.3	5.4	11.9
Performance	9.2	7.1	-	-	-	-	-	-	-	-	-	-	-	-
Corporate, Analytic Services													3.4	5.4
Funding and Strategy														2.3
EU Exit												0.6	0.9	
Seafood Trade													1.5	1.3
Director's Office	1	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	3.4	2.9	2.1		
<b>Fiscal Resource Total</b>	<b>52.5</b>	<b>52.3</b>	<b>48.4</b>	<b>46.8</b>	<b>42</b>	<b>41.3</b>	<b>41.5</b>	<b>39.5</b>	<b>43.2</b>	<b>45.1</b>	<b>45.5</b>	<b>43.5</b>	<b>55.2</b>	<b>68</b>
Non-cash	9.2	10.1	6.3	6.3	5.7	5.7	5.6	5.5	5.5	4.7	4.7	5.2	5.5	5.1
Capital	13.8	2.9	1.2	1.2	1.3	2.1	0.8	0.8	0.8	2.3	1	3	7.7	9.1
<b>Total</b>	<b>75.5</b>	<b>65.3</b>	<b>55.9</b>	<b>54.3</b>	<b>49</b>	<b>49.1</b>	<b>47.9</b>	<b>45.8</b>	<b>49.5</b>	<b>52.1</b>	<b>51.2</b>	<b>51.7</b>	<b>68.4</b>	<b>82.2</b>

# 2022-23 ABR Transfer : £10 million (not included in original budget) but included in divisional allocations

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- Annual budget allocation for portfolios (e.g. SEDD, Compliance and Enforcement and other policy divisions) within Marine Directorate from 2023 (since organisational restructure) to present.

The table on the left sets out the Marine and Fisheries budget for 2023-24 and the current year, presented on the right is the associated portfolio split.

Marine and Fisheries	2023-24 Budget £m	2024-25 Budget £m
Marine Scotland	82.8	78
EU Fisheries Grants	5.2	-
Marine Fund Scotland	14.5	14.5
Fisheries Harbour Grants	1	0.5
EU Income	-3.6	-
<b>Total</b>	<b>99.9</b>	<b>93</b>
<i>of which:</i>		
Fiscal Resource	74.1	71.1
Non-cash	5.7	6.1
Capital	20.1	15.8
AME		

	2023-24 Budget £m	2024-25 Budget £m
<b>Marine Scotland (Portfolio Breakdown)</b>		
Operational Delivery	30.2	29.3
Science Evidence, Data and Digital	16.9	16.5
Marine Economy and Communities	3.6	4.1
Marine Environment	8.4	8.3
Corporate, Strategy and Marine Planning	10	6.4
<b>Fiscal Resource Total</b>	<b>69.1</b>	<b>64.6</b>
Non-cash	5.7	6.1
Capital	8	7.3
<b>Total</b>	<b>82.8</b>	<b>78</b>

- Total number of staff employed within each Marine Scotland/Marine Directorate Annual budget allocation for the fisheries management programme and other research programmes broken down by division/portfolio within Marine Scotland Science and Marine Directorate SEDD from 2009-2023.

The total number of staff working within the Marine Scotland Science division and SEDD portfolio are detailed within the table below.

	Jun-09	Mar-10	Mar-11	Mar-12	Mar-13	Mar-14	Mar-15	Mar-16	Mar-17	Mar-18	Mar-19	Mar-20	Mar-21	Mar-22	Mar-23	Mar-24
MARINE SCOTLAND SCIENCE (Directly Employed)	295	289	283	250	268	284	280	279	262	251	256	274	284	271	.	.
MARINE SCOTLAND SCIENCE (Contingent Workers)	5	4	6	9	11	13	18	26	22	23	21	25	23	22	.	.
Science Evidence, Data and Digital (Directly employed)	.	.	.	.	.	.	.	.	.	.	.	.	.	.	274	279
Science Evidence, Data and Digital (Contingent Workers)	.	.	.	.	.	.	.	.	.	.	.	.	.	.	21	9
<b>All</b>	<b>300</b>	<b>293</b>	<b>289</b>	<b>259</b>	<b>279</b>	<b>297</b>	<b>298</b>	<b>305</b>	<b>284</b>	<b>274</b>	<b>277</b>	<b>299</b>	<b>307</b>	<b>293</b>	<b>295</b>	<b>288</b>

Unfortunately due to the way staff are allocated across programme areas it is not possible to provide a specific picture in respect to purely research roles.

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- Annual budget allocation for the Marine Directorate Labs in Aberdeen from 2009 to present. Annual income generated by Marine Scotland Science/Marine Directorate SEDD- from consultancy work from 2009 to present.

It is not possible to provide a budget for the Marine Directorate Labs as the divisional / portfolio budget is allocated on a programme basis and not on a geographical basis. The table below does though set out how the science related budget has been distributed from 2009-10 to present.

	2009-10 Budget £m	2010-11 Budget £m	2011-12 Budget £m	2012-13 Budget £m	2013-14 Budget £m	2014-15 Budget £m	2015-16 Budget £m	2016-17 Budget £m	2017-18 Budget £m	2018-19 Budget £m	2019-20 Budget £m	2020-21 Budget £m	2021-22 Budget £m	2022-23 Budget £m	2023-24 Budget £m	2024-25 Budget £m
Science	12.1	13.6	12.8	12.8	13.1	13.2	12.9	12.3	15.1	14.4	12.9	11.5	15.1	15.6		
Science Evidence, Data and Digital															16.9	16.5
<b>Marine Science (Programme Breakdown)</b>																
Environmental Monitoring & Assessment							1.9	1.6	1.5	1.7	1.7	1.6	1.8	1.8	2.4	
Renewables & Energy				0.6	0.9	1.1	1.2	1.3	1.5	1.7	1.9	2.1	2.9	3.6	2.5	3.8
Planning & Environmental Advice							0.9	0.9	1.0	1.0	1.2	1.2	1.2	1.2	1.3	2.9
Fisheries Science							3.1	3.0	2.8	2.8	3.3	3.2	3.8	3.6	3.8	3.6
Aquaculture & Fish Health							2.8	2.8	2.4	1.9	1.8	1.9	2.3	2.3	2.2	5.4
Freshwater Fisheries	2.1	2.1	1.7	1.7	1.8	1.9	1.7	1.7	1.6	2.2	2.9	2.7	2.7	2.8	2.9	
Business / Science Operations							0.6	1.4	3.9	2.9	2.9	3.6	4.4	4.4	3.2	3.3
Centrally Managed Costs (inc. income)							-2.6	-3.0	0.0	-0.9	-4.0	-5.9	-4.0	-4.0	-3.9	-6.0
Marine Analytic Unit		0.4	0.5	0.6	0.5	0.6	0.6	0.5	0.6						1.5	1.5
GIS, Data and Digital															1.0	2.1
Office Chief Advisor Marine										1.2	1.2	1.1				
Head of Science				0.1	0.1	0.1	0.1	0.1								
Science Operations		1.4	1.9	2.1	2.2	1.9	2.6	2.0								
Aqua Marine Environment				3.7	3.8	3.6										
Business Operations																
Science BMU				-0.9	-0.9	-0.9										
Marine Ecosystems				4.8	4.4	4.6										
Sustainable Fisheries				0.1	0.3	0.3										
Corporate Office		1.0	0.4													
Fisheries Management		2.9	2.7													
Aquaculture/Aquatic Animal Health		3.2	3.8													
Aquatic Environmental		2.7	1.8													
Fish Resources	2.6															
Fish Cultivation	3.0															
Environment	3.1															
Administration	1.4															
<b>Total</b>	<b>12.1</b>	<b>13.6</b>	<b>12.8</b>	<b>12.8</b>	<b>13.1</b>	<b>13.2</b>	<b>12.9</b>	<b>12.3</b>	<b>15.1</b>	<b>14.4</b>	<b>12.9</b>	<b>11.5</b>	<b>15.1</b>	<b>15.6</b>	<b>16.9</b>	<b>16.5</b>

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Marine Scotland Science are involved in a number of commercial and EU related contracts but would not classify any of the activity for which income is taken as being 'consultancy' related.

- The annual number of peer-reviewed research articles published by Marine Scotland Science/Marine Directorate SEDD from 2009 to present.

The table below sets out the number of peer-reviewed research articles from 2009-10 to present, over the timescale provided there has been a total of 1,099 articles.

Year	Total Publications
2024-2025	3
2022-2023	23
2021-2022	108
2020-2021	55
2019-2020	66
2018-2019	85
2017-2018	98
2016-2017	103
2015-2016	75
2014-2015	55
2013-2014	82
2012-2013	86
2011-2012	111
2010-2011	74
2009-2010	75
<b>TOTAL</b>	<b>1099</b>

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- Information on the status of procurement for replacement research vessels.

The Marine Directorate has carried out an assessment of its current fleet of vessels, in relation to its current capacity and capability in tandem with a consideration of its future operating requirements. A Vessel Replacement project is now well established and the project team are working with both Finance and SG Procurement colleagues to establish a way forward.

In the interim, we have undertaken a life extension survey and based on that are investing in essential repairs and replacement of equipment to ensure the ongoing operational running of all vessels, including the main research vessel, MRV Scotia.

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