

Newark Works
Castle Road
Port Glasgow
Renfrewshire, PA14 5NG
T. +44 (0) 1475 742300
E. info@fergusonmarine.com
www.fergusonmarine.com

Edward Mountain
Convenor
Net Zero, Energy & Transport Committee
Scottish Parliament
EH99 1SP

31 March 2025

Dear Mr Mountain,

FERGUSON MARINE QUARTERLY UPDATE

MV Glen Rosa

Since our last correspondence, Ferguson Marine has been undertaking a detailed review of the MV Glen Rosa project, ensuring that the lessons learned from the delivery of MV Glen Sannox are fully embedded into our delivery planning. This work has been extensive and focused on strengthening the robustness of our internal programme and operational controls but requires a further stage of refinement.

We have made significant progress in recent months, including enhancements to planning processes, coordination across teams, and alignment with commissioning milestones. The review has also resulted in a more efficient sequencing of work, stronger resource allocation, and improved visibility of technical and operational interdependencies.

To further reinforce this work, we have appointed Control Account Managers across the vessel to provide targeted oversight and early intervention where needed. We are also working closely with our technical partners, including external design specialists, to ensure continued improvement in delivery and execution.

In terms of physical progress on MV Glen Rosa, we are pleased to report the following milestones:

- Installation of mezzanine car decks
- Shaft line setup and gap sag measurements underway
- Initial insulation inspections commenced by the MCA
- Switchboards positioned
- Manufacture and delivery of Wartsila pipework for TCS completed
- Anchor windlass gypsies manufacture complete
- A new manager appointed to oversee pipe shop operations

Additionally, the commissioning-based schedule is now being driven by focused short-term planning and daily coordination meetings, aimed at securing timely progress across all key stages.

Over the next month we intend to progress a further stage of review and assurance activity to ensure the MV Glen Rosa operational plan has been fully optimised from the perspective of costs and handover date.

Glen Sannox

In the period since our last communication, MV Glen Sannox entered service and is performing very well. She has demonstrated the enormous difference a modern, reliable ship can have on the resilience of CalMac's fleet, and we are delighted by the response from passengers who have had the pleasure of sailing on her.

The vessel is the first in her class, a real Clyde-built industrial achievement, and a testament to the skill and dedication of all who had the privilege of working on her.

We are incredibly grateful to the workforce and recognise this as a great Scottish engineering success, of which they should be immensely proud. Our people have worked tirelessly to deliver this exceptional vessel, and Glen Sannox serves as a reminder of what this yard is capable of producing.

We look forward to seeing her serve our important island communities for years to come.

Wider strategic updates

Extensive work has gone into delivering an updated business strategy. It clearly lays out our 10-year vision and provides certainty on the type of work the yard is not only well positioned to bid for but has a good chance of winning, backed by empirical evidence of the opportunities available in the market. We look forward to sharing the strategy in due course.

We were also pleased to recently announce the appointment of our new CEO, Graeme Thomson. Graeme brings with him demonstrable experience in project planning and co-ordinating the construction of complex ships. We look forward to welcoming him to the business on 1 May 2025.

Conclusion

We remain fully committed to delivering MV Glen Rosa to the highest standards and to keeping Parliament updated through our quarterly reporting cycle.

We would also like to renew our invitation to you and members of the committee to visit the yard for a tour of MV Glen Rosa and to meet the team delivering this important project.

Please let us know if that would be of interest.

Yours sincerely,

David Dishon
Chief Financial Officer & Accountable Officer